



Sostenibilidad en la Cadena de Suministro

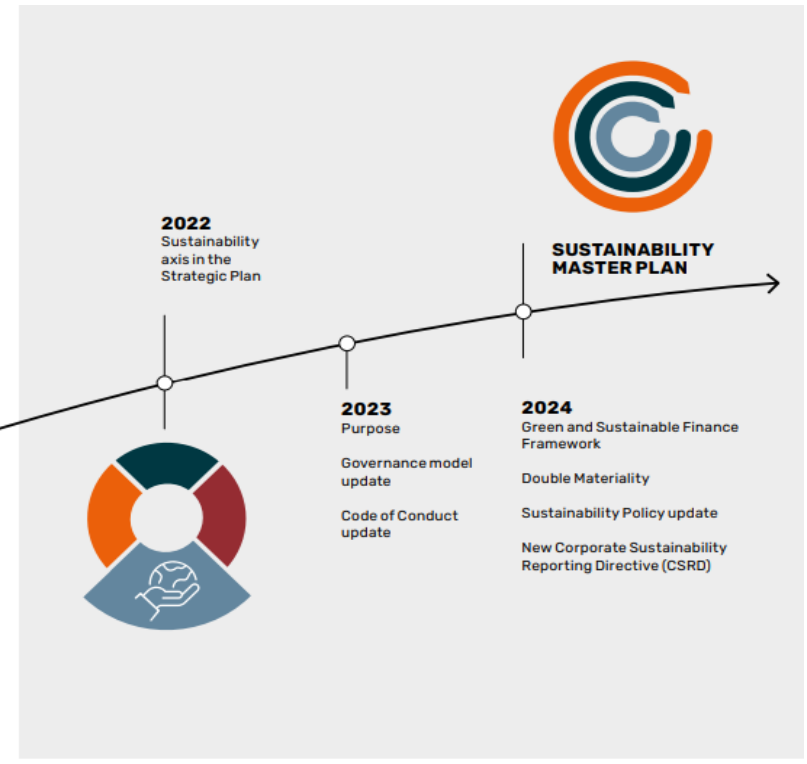
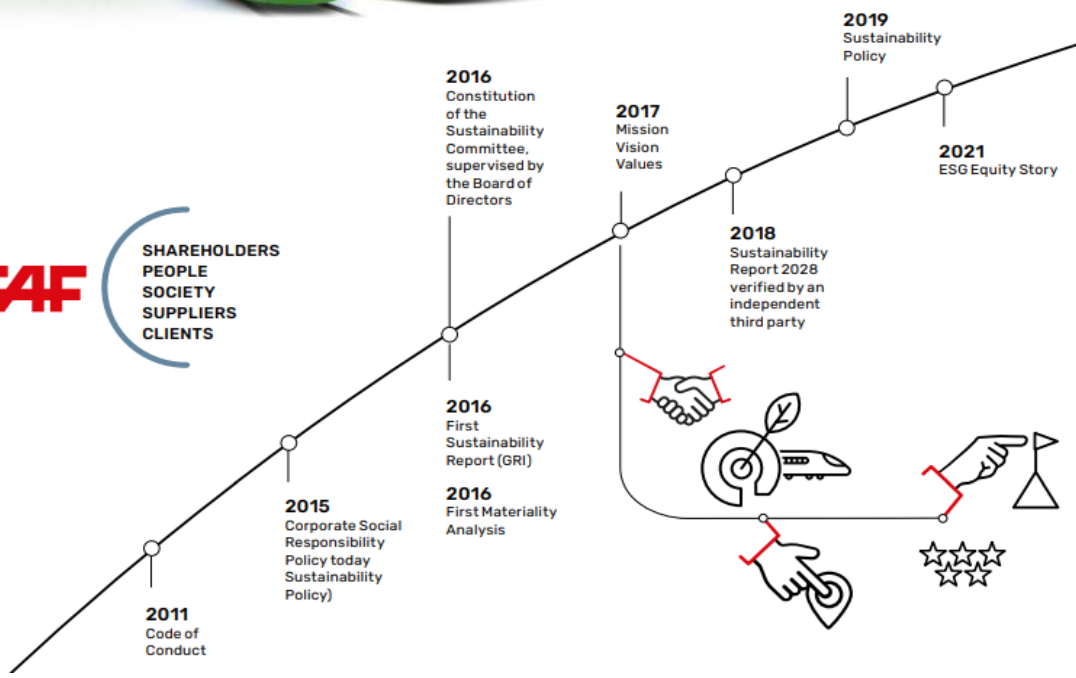
**Elsa Rodríguez, Responsable de Compra Sostenible en
CAF, Construcciones y Auxiliar de Ferrocarriles, S.A**

03 de abril 2025

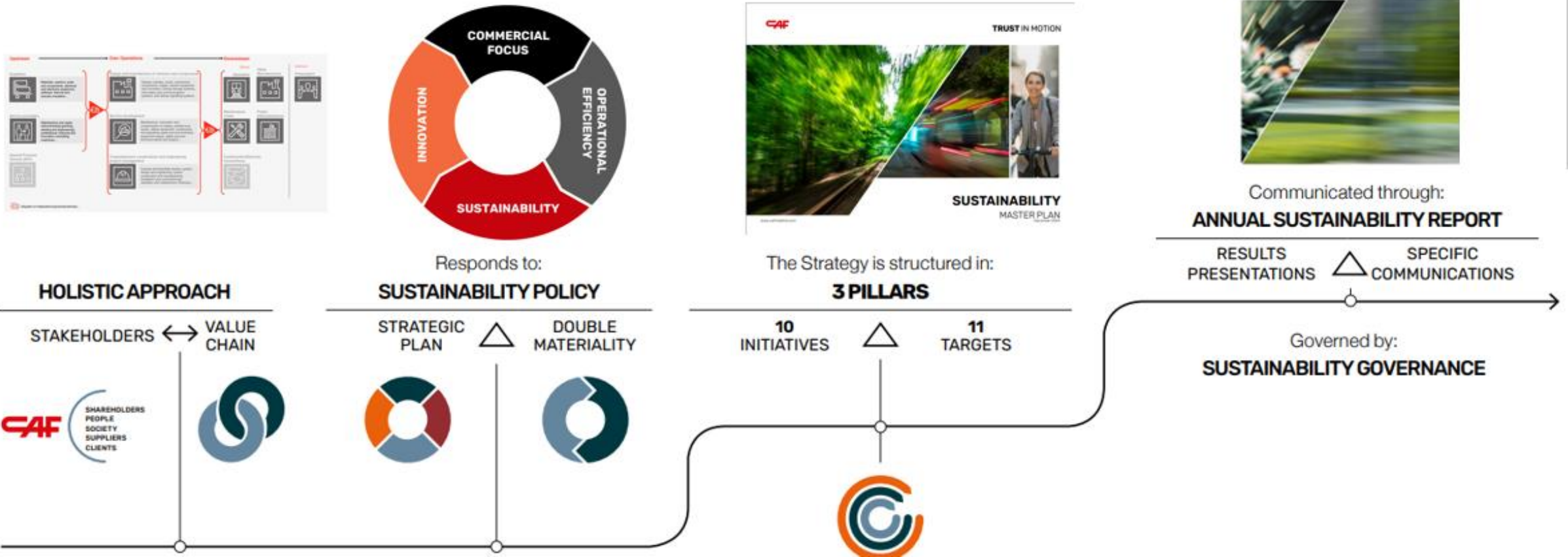
/ WE ARE CAF, WE ARE SUSTAINABLE




SHAREHOLDERS
PEOPLE
SOCIETY
SUPPLIERS
CLIENTS



SUSTAINABILITY MASTER PLAN



STRATEGIC PILLARS AND INITIATIVES

PILLAR	#	Initiative	
	1	Decarbonising our operations and reducing pollution	 ENVIRONMENTAL PILLAR 
	2	Boosting the Zero Emissions Innovation Programme	
	3	Developing an Ecodesign Programme	
	4	Strengthening the global strategy for talent attraction and development	 SOCIAL PILLAR 
	5	Building a positive preventive culture	
	6	Optimising the Cybersecurity Programme	 GOVERNANCE PILLAR 
	7	Boosting the Autonomous and Automatic Mobility Innovation Programme	
	8	Boosting sustainability in our supply chain through the implementation of the Responsible Purchasing Programme	
	9	Strengthening the Management Model in response to the regulatory tsunami and advanced management best practices	
	10	Enhancing the integrity of sustainability data and compliance management by digitising associated internal control systems	

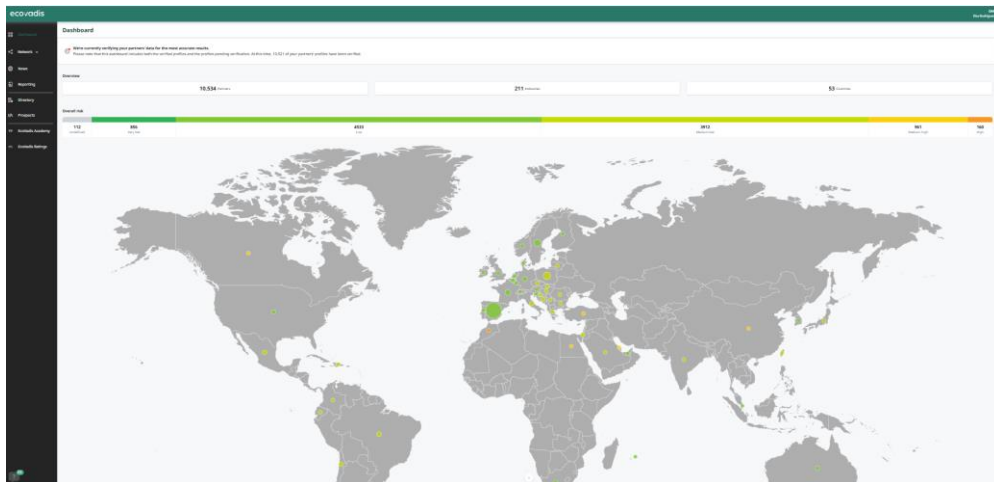


INITIATIVE 8:	BOOSTING SUSTAINABILITY IN OUR SUPPLY CHAIN THROUGH THE IMPLEMENTATION OF THE RESPONSIBLE PURCHASING PROGRAMME
<p>Description: [MDR-A_01, MDR-A_04]</p> <p>Scope: [MDR-A_02]</p>	<p>Selecting and developing our suppliers, incorporating, among others, environmental, social and governance (ESG) criteria in the approval and awarding processes.</p> <p>To fulfil this initiative, CAF has planned different actions, including implementing ARIBA SLP in national and international subsidiaries, mapping supply chain risks and carrying out periodic audits of suppliers that do not reach the threshold score. Implementing SEDEX; and incorporating environmental, social and governance (ESG) sustainability criteria into the procedures for approval and awarding of contracts to suppliers.</p>
<p>Time horizon [MDR-A_03]</p>	<p>The time horizon is associated with the horizon of the Sustainability Master Plan. Targets have thus been set for 2024, 2025 and 2026.</p>
<p>Expected Results [MDR-A_04, MDR-T_02]</p>	<p>The following main KPIs are used to monitor the initiative and its expected results:</p> <ul style="list-style-type: none"> • % Purchases from suppliers with high/medium ESG risk <ul style="list-style-type: none"> - 2025: 2.3% - 2026: 2.0%
<p>Results Obtained [MDR-A_05]</p>	<ul style="list-style-type: none"> • 2024: 1.1% • 2023: 2.5%

Sustainability on our Supply Chain

We integrate Environmental, Social, and Governance (ESG) criteria into our contract approval and awarding processes.

- ✓ Identify and mitigate risks in the supply chain.
- **STANDARDIZED FRAMEWORK** for the registration, basic qualification, and technical approval of suppliers to ensure a supply chain aligned with the values and strategic objectives of the CAF Group.
- Annual **RISK MAPPING** covers 80% of total purchasing, ensuring a proactive approach to identifying and mitigating supply chain risks.



SAP Ariba 

Supplier Lifecycle
and Performance

SAP Ariba

Supplier Risk

Sustainability on our Supply Chain

We integrate Environmental, Social, and Governance (ESG) criteria into our contract approval and awarding processes.

- ✔ Assess and improve our suppliers' ESG performance.
 - By collecting and analyzing ESG-related data, we not only gain greater visibility into our suppliers' practices but also encourage them to **ADOPT HIGHER STANDARDS**.
 - This continuous **IMPROVEMENT CYCLE** generates a positive ripple effect, strengthening sustainability across the entire value chain.








Sustainability on our Supply Chain

We integrate Environmental, Social, and Governance (ESG) criteria into our contract approval and awarding processes.

- ✔ Foster a more sustainable and responsible collaboration with our business partners.
 - For CAF, **CUSTOMER SATISFACTION IS A TOP PRIORITY**, which is why fostering a more sustainable and responsible collaboration with our business partners is essential.
 - Greater sustainability compliance leads to more contracts, which translates into **MORE BUSINESS OPPORTUNITIES** for both CAF and our suppliers.

<p>1 Adhered to the United Nations Global Compact</p>	
<p>2 We contribute to the Sustainable Development Goals included in the 2030 Agenda for Sustainable Development approved by the United Nations General Assembly</p>	
<p>3 Management Model aligned with the ISO 26000 standard and verified by an independent third party</p>	
<p>4 Sustainability Report based on GRI and verified by an independent third party</p>	
<p>5 CAF participates in the Railsponsible sector initiative</p>	
<p>6 Adhered to the SBTi initiative and the initiatives of alignment against climate change and with the Paris Agreement</p>	
<p>7 Certified under ISO 27001</p>	
<p>8 Recommendations of the Code of Good Governance for listed companies of the Spanish National Securities Market Commission (CNMV)</p>	

<p>9 Certified under ISO 45001</p>	
<p>10 Certified under ISO 14001</p>	
<p>11 Certified under ISO 9001</p>	
<p>12 Certified under the EMAS standard ↓</p>	
<p>13 Certified under the IRIS / ISO 22163 railway standard</p>	
<p><small>SPECIFIC COMMITMENTS</small></p>	
<p>You can request the certificates by writing to esg@caf.net</p>	
<p>14 Certified under UNI PdR 125 standard (Parità di Genere) (Italy)</p>	

Key Steps for Integrating ESG into Your Organization



A stronger, more competitive, and responsible company
Ready for the future!.

CONTINUOUS IMPROVEMENT

Sustainability is a journey, not a destination—keep evolving.

5

DISCLOSURE

Transparency builds trust—share your progress and inspire change.

6

MEASUREMENT

Data drives progress—track, analyze, and refine.

4

DIAGNOSIS

You can't improve what you don't measure—know where you stand.

2

ACTION PLAN

A goal without a plan is just a wish—turn your vision into reality.

3

COMMITMENT

The first step towards sustainability is deciding to take action.

1



2025 BASQUE CIRCULAR SUMMIT



EUSKO JAURLARITZA
GOBIERNO VASCO

INDUSTRIA, TRANSIZIO
ENERGETIKO ETA
JASANGARRITASUN SAILA

DEPARTAMENTO DE INDUSTRIA,
TRANSICIÓN ENERGÉTICA Y
SOSTENIBILIDAD

#BCS2025

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